MISSION:

The mission of the College of Engineering is to provide outstanding education and research opportunities and service to our region's multicultural community, the nation and beyond.



To be a leading research-intensive engineering college serving as an economic driver and workforce developer for the region, the state, the nation and the global environment.



VALUES:

The College of Engineering embraces the core values of UTSA – integrity, excellence, innovation, collaboration, and inclusiveness.

0	bjectives Goals	1. Enhance local/national/ global reputation of College of Engineering at UTSA	2. Enrich the student experience in COE at UTSA	3. Enhance the faculty and staff work environment	4. Strengthen our local/ national/global community engagement and partnerships
A.	Create and maintain top tier facilities (1,2,3)				
В.	Create system and infrastructure support to enable faculty and students to conduct research and teaching (2,3)				
C.	Align and coordinate centers and institutes to support goals (2,3,4)				
D.	Increase # of academic programs (1,2,4)				
E.	Increase online presence (1,2,4)				
F.	Increase research and scholarly work and success rate (1,2,3)				
G.	Decrease S/F ratio and increase staff support (1,2,3)				
Н.	Increase student participation in experiential learning (1,2,4)				
I.	Improve graduation rate and retention, job placement (1,2)				
J.	Increase partnerships with industry in research and education (2,3,4)				
K.	Align and coordinate outreach and recruitment/marketing activities (1,4)				
L.	Promote and market faculty success (1,3)				
M.	Improve rankings of programs (1,4)				



OBJECTIVES	MEASURES		ACTIONS			
Long term measures	Goal	Current				
A. Top Tier Facilities						
Total space	170,000 sqft	128,000 sqft	 planning new TRB building; take advantage of open spaces; development goal 			
B. Infrastructure support						
# of technicians	8 people	4 people	redistribute some funds;development goal			
C. Centers and Institute	S					
# of staff supported by institutes	22.5 FTE	16.9 FTE	 increase soft funding; increase F&A partner with industry; funded through continuing education and workshops 			
# of interdisciplinary research proposals and awarded projects	\$65M submitted \$10M received	\$51M submitted \$6.5M received	 workshops around large research initia- tive ideas; visit program man- agers and supporters 			
# of faculty engaged in institute/center activities	47 faculty	35 faculty	 strategic recruitment of faculty; planning meetings for large initiatives center/institute faculty serve as mentors 			
D. Academic Programs	D. Academic Programs					
# of undergraduate academic programs	6 undergrad programs	5 undergrad programs	 task forces that synthesize ideas for proposals; recruit students 			
# of graduate academic programs	11 grad programs	8 grad programs	 task forces that synthesize ideas for proposals; recruit students 			
# of certificate programs	6 certificate programs	2 certificate programs	task forces that synthesize ideas for proposals;recruit students			

OBJECTIVES	MEASURES		ACTIONS			
Long term measures	Goal	Current				
E. Online Presence						
# courses developed online or hybird	13 courses	5 online/ hybird courses	Department initiate and incentivizeMeasure student learning			
# of certificate programs online	1 certificate	o certificates	task forces that synthesize ideas for proposals;recruit students			
F. Research and scholar	ly work					
# of publications	650 pubs/ year	515 pubs/ year	• mentoring of new faculty;			
Success rate of research proposals	25%	22%	workshops;develop incentivesencourage national			
Expenditures	\$13M total	9.6M total	lab participation; • visiting program			
Grad students supported and graduated	140 grad/ year	108 grad/ year	directors; • visiting scholars; • recruit students			
# IP/disclosures/ licenses	100 total	78 total	 workshops from office of commercialization; encourage students to participate CITE; collaboration with industry for application 			
G. Faculty and staff sup	port for stu	dents				
ratio of students/faculty	30:1 FTE:TT		hire quality faculty			
H. Experiential learning						
# REU # Internships/coops # international experiences # community service projects # of students in leadership positions (orgs/teams) # student participation in national competitions/events	100%	Unknown	create student success center that supports curricular and career educational needs for students			
I. Graduations/retention	n/jobs					
Graduation rate	students t	dering all new o COE, not ineering 35%	 targeted tutoring; more TA's; redesign courses; create community 			
Retention rate	35% (year 3)	28%	 create community of faculty supporting increased learning; coordinate course 			
Job placement	90%	unknown	delivery; • peer mentor academy; • link with student success center			

OBJECTIVES	MEASURES		ACTIONS			
Long term measures	Goal	Current				
J. Industry partnerships						
# SR design projects funded	50% funded	unknown	link with industry;create space;develop coordinated plan for long-term relationships			
# sponsored projects	30 projects (\$7M)	22 projects (\$5M)	 advertise expertise of faculty and quality of facilities; increase encounters with potential industry partners; increase # SBIR and STTR proposals (and the like). 			
K. Outreach/recruitment	t/marketing					
# of females recruited	20% un- dergrad recruited	15% currently in COE	 develop strategic planning of goals and measures for outreach, recruitment, and retention - grad and undergrad; more visits to community colleges and undergrad colleges; seek aid from federal fellowship programs; increasing broader impact through iTEC and CEEE efforts; create marketing materials; coordinate with other UTSA programs (P20); coordinate with other colleges for easy transfer of students (sciences, etc.) 			
# of students total in college	3000 total	2450 currently				
# Hispanic PhD in college	20%	14%				
# female graduate students in college	30%	25%				
# students impacted by outreach	10,000	~7,000				
# domestic graduate students	50%	44%				
L. Faculty success						
# prestigious grants (CAREER, PCASE)	1 award in next 5 years	1 award in last 5 years	 mentorship of junior faculty (dept, past winners, college); coordinating proposal writing; better preparation for proposal submission; 			
# of fellows	50% increase	unknown	awards committee;communication to faculty;incentives			
M. Rankings						
R Engineering ankings	top 50% of Texas schools	USNews Best En- gineering College in TX: UTSA COE 17 out of 25	market ourselves;increase expenditures;increase student success;all of the above			